

WORK SHEET 1

Entrepreneurial leaders are on a continuous learning cycle working each day to develop ambidextrous skills discussed in this chapter.

Use this work sheet to:

- Rate yourself on the skills listed in the first column in the following table, using a 1 to 5 scale.
- 2a. Ask a trusted member of the other generation to rate your skills. If you are a member of the junior generation, ask a senior generation member to rate your skill level. If you are a senior generation member, ask a junior to rate your skill level.
- 2b. Ask a trusted nonfamily member who knows you well to rate your skills.
 - 3. Compare the results in perceptions in Steps I, 2a, and 2b. Indicate similarities (S) and discrepancies (D) in scores. Discuss the reasons behind these, identifying your strengths and skills that need development.
 - 4. Highlight each skill that is important to you and that needs development. Set a measurable goal for yourself.
 - 5. List each skill that needs development. Commit in writing to what you will accomplish, by when, and how.

Using the scale below, rate yourself	STEP I	STEP 2a*	STEP 2b*	STEP 3	STEP 4
on each question.		ber	ber	and	
I = Poor		Rating from trusted other generation member	Rating from a trusted nonfamily member	Indicate similarities (S) and discrepancies (D) in scores	_
2 = Fair	uo	truste tion I	amily	laritie (D)	level
3 = Good	Self-perception	Rating from trusted other generation m	Rating from a trusted nonfar	simil	Desired goal level of important skills
4 = Very Good	f-per	ting f	ting f isted	licate	sired
5 = Excellent	Sel	Ra	Ra	lnc dis	De
Level of clarity about your* innate strengths					
Level of clarity about your career interests					
Level of awareness of objects around you					
Level of awareness of people around you					
Level of clarity on what you want to accomplish in your career within the next five years					
Level of clarity with which you think of new projects or ideas					

Using the scale	STEP I	STEP 2a*	STEP 2b*	STEP 3	STEP 4
below, rate yourself on each question.		oer	ber	and	
I = Poor		Rating from trusted other generation member	Rating from a trusted nonfamily member	Indicate similarities (S) and discrepancies (D) in scores	_ 10
2 = Fair	ion	Rating from trusted other generation m	a amily	ilaritie s (D)	Desired goal level of important skills
3 = Good	Self-perception	from	Rating from a trusted nonfa	e simi ancie	l goal ortant
4 = Very Good	ılf-peı	ating her g	ating	dicato	esired
5 = Excellent	Š	% to	<u> </u>	_ -	g p
Level of clarity in figuring out smaller pragmatic steps to accomplish your projects					
Level of clarity with which you can explain your new project ideas to others					
Level of clarity with which you can explain the steps to accomplish a project to others					
How good are you at engaging others to work with you?					
How good are you at influencing your peers?					
How good are you at influencing your seniors?					

Using the scale	STEP I	STEP 2a*	STEP 2b*	STEP 3	STEP 4
below, rate yourself on each question.		Jer.	ber	and	
I = Poor		Rating from trusted other generation member	Rating from a trusted nonfamily member	Indicate similarities (S) and discrepancies (D) in scores	
2 = Fair	u o	Rating from trusted other generation m	a amily	aritie (D) i	level skills
3 = Good	Self-perception	rom t	Rating from a trusted nonfar	simil	Desired goal level of important skills
4 = Very Good	if-per	tting f	tting f usted	dicate	ssired
5 = Excellent	S	R ₃	8 7	e ë	δĎ
How well can you direct juniors?					
How well do you listen to others?					
How good are you at learning new things on your own?					
How good are you at learning from others?					
How good are you at starting new projects or ventures?					
How good are you at ending projects or ventures?					
How good are you at adapting to new circumstances?					

^{*}For rating by other family members or nonfamily members, please change you/your to your name.

STEP 5: Make a list of the skills that you would like to develop, by when, and how.				
Skills	Development Plan	Time Line		